



Issue Title (Accountability Systems): T-012 TAGUBA REPORT Part 2, Item 3 pg 31

(U) RECOMMENDATION / OBSERVATION:

The NDRS and BATS accounting systems must be expanded and used to their fullest extent to facilitate real time updating when detainees are moved and or transferred from one location to another.

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1), (b)(5)

~~(S)~~ CURRENT ASSESSMENT:

(b)(1), (b)(5)

OPR: CENTCOM

OCR:



*Issue Title (Detainee Accountability):
T-013 TAGUBA REPORT Part 2, Item 4 pg 32*

(U) RECOMMENDATION / OBSERVATION:

“Change sheets,” or their doctrinal equivalent, must be immediately processed and updated into the system to ensure accurate accountability. The detainee roll call or ISN counts must match the manifest provided to the compound guards to ensure proper Accountability of detainees.

~~(S)~~ CURRENT ASSESSMENT:

Request Closure.

OPR: CENTCOM
OCR:

~~(S)~~ FIX / ACTION / CHANGE:

(b)(5)



Issue Title (SOPs):

T-014 TAGUBA REPORT Part 2, Item 5 and 6 pg 32

(U) RECOMMENDATION / OBSERVATION:

Develop, staff, and implement comprehensive and detailed SOPs utilizing the lessons learned from this investigation as well as any previous findings, recommendations, and reports.

SOPs must be written, disseminated, trained on, and understood at the lowest level.

~~(S)~~ CURRENT ASSESSMENT:

- Request closure.

OPR: CENTCOM

OCR:

~~(S)~~ FIX / ACTION / CHANGE:

(b)(1)



Issue Title (Criminal Separation)
T-015 TAGUBA REPORT Part 2, Item 7 pg 32

(U) RECOMMENDATION / OBSERVATION:

Iraqi criminal prisoners must be held in separate facilities from any other category of detainee.

~~(S)~~ CURRENT ASSESSMENT:

Request Closure.

OPR: CENTCOM

OCR:

~~(S)~~ FIX / ACTION / CHANGE:

Fix: Criminals must be held in separate facilities from other detainee.

Action: Criminals are separated from other detainees once they are identified as being a criminal. Segregation areas and levels are established and utilized. Care is taken to transfer all criminals to Iraqi custody as soon as possible.

Change: Ensures criminal s and detainees are not confined together.



Issue Title (Accountability of Detainees):
T-016 TAGUBA REPORT Part 2, Item 8 pg 32

(U) RECOMMENDATION / OBSERVATION:

All the compounds wired into the master manifest so MP soldiers can account for their detainees in real time and without waiting for their change sheets to be processed. This would also have the change sheet serve as a way to check up on the accuracy of the manifest as updated by each compound. BATS and NDRS system can be utilized for this function

~~(S)~~ CURRENT ASSESSMENT:

- Development of system architecture for Iraq and Afghanistan continues.

OPR: CENTCOM
OCR:

(U) FIX / ACTION / CHANGE:

Fix: Account for detainees in real time.

Action: With the implementation of the Detainee Information Management System (DIMS) set to come on line, real time transmission of changes and counts will now be possible. Currently ISN counts are conducted twice daily and changed annotated on Change Sheets. Likewise, intercompound transfers, new additions, and other top-down changes are delivered to the compounds twice daily.

Change: Ensures detainee accountability.



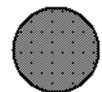
Issue Title (SIR):

T-017 TAGUBA REPORT Part 2, Item 9 pg 32

(U) RECOMMENDATION / OBSERVATION:

Accountability lapses, escapes, and disturbances within the detention facilities must be reported immediately through operational and administrative chains of command via Serious Incident Reports. The SIRs must be tracked and followed by daily SITREPs until the situation is resolved.

~~(S)~~ CURRENT ASSESSMENT:



Request Closure.

OPR: CENTCOM

OCR:

(U) FIX / ACTION / CHANGE:

Fix: Report through operational and administrative chains of command serious incidents.

Action: All serious incidents, be they escapes, attempted escapes, death of a detainee, use of Less than Lethal force, etc, are all reported up via SIR as well as telephonically and electronically upon first indication. SIRs are tracked and where necessary followed up by an official Commander's Inquiry or 15-6 Investigation.

Change: Ensures COC is informed.



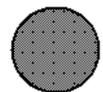
Issue Title (ROE):

T-018 TAGUBA REPORT Part 2, Item 10 pg 32

(U) RECOMMENDATION / OBSERVATION:

Detention Rules of Engagement (DROE), Interrogation Rules of Engagement (IROE), and the principles of the Geneva Conventions need to be briefed at every shift change and guard mount.

~~(S)~~ CURRENT ASSESSMENT:



Request Closure.

OPR: CENTCOM

OCR:

(U) FIX / ACTION / CHANGE:

Fix: Soldiers need to be trained and briefed often on DROE and IROE.

Action: All soldiers performing detention operations receive a comprehensive Program of Instruction In Geneva Convention and the Rules of Engagement. This training is then reinforced at daily Guard Mount and through periodic refresher training.

Change: Ensures soldiers follow ROE.



Issue Title (AARs Conducted):
T-019 TAGUBA REPORT Part 2, Item 11 pg 32

(U) RECOMMENDATION / OBSERVATION:

AARs must be conducted after serious incidents at any given facility. The observations and corrective actions that develop from the AARs must be analyzed by the respective MP Battalion S-3 section, developed into a plan of action, shared with the other facilities, and implemented as a matter of policy.

~~(S)~~ CURRENT ASSESSMENT:

- Publish CENTCOM AAR policy.

OPR: CENTCOM
OCR:

~~(S)~~ FIX / ACTION / CHANGE:

(b)(2)

[Redacted content]

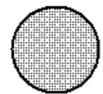


Issue Title (Structural Improvements): *T-020 TAGUBA REPORT Part 2,*

(U) RECOMMENDATION / OBSERVATION:

- There must be significant structural improvements at each of the detention facilities. The needed changes include significant enhancement of perimeter lighting, additional chain link fencing, staking down of all concertina wire, hard site development, and expansion of Abu Ghraib (BCCF) .
- The Geneva Conventions and the facility rules must be prominently displayed in English and the language of the detainees at each compound and encampment at every detention facility IAW AR 190-8.
- Further restrict US civilians and other contractors' access throughout the facility. Contractors and civilians must be in an authorized and easily identifiable uniform to be more easily distinguished from the masses of detainees in civilian clothes.
- Facilities must have a stop movement/transfer period of at least 1 hour prior to every 100% detainee roll call and ISN counts to ensure accurate accountability.

(S) CURRENT ASSESSMENT:



Require published standards from Army.

OPR: CENTCOM

OCR:

(U) FIX / ACTION / CHANGE:

Fix: Must be significant structural improvements at each of the detention facilities.

Action: New/Improved facilities were constructed at all theater internment facilities. Physical security has been enhanced, lighting improved, concertina wire staked down, additional fencing and gates added, and towers situated appropriately. Contractors must also display identification at all times. All movements are stopped at least an hour before ISN counts.

Change: Ensures adequate force protection.



*Issue Title (Detainee Accountability):
T-021 TAGUBA REPORT Part 2, Item 16 pg 33*

(U) RECOMMENDATION / OBSERVATION:

The method for doing head counts of detainees within a given compound must be standardized.

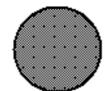
(U) FIX / ACTION / CHANGE:

Fix: Develop a standardized headcount method.

Action: Detainee accountability is performed in accordance with the standards and practices developed by the 31E MTT and IAW Army Regulations.

Change: A standardized headcount method is being used in the AOR.

~~(S)~~ CURRENT ASSESSMENT:



Request Closure.

OPR: CENTCOM

OCR:



Taguba-022

OPR: Army

OCR: JS J-7

Presented: 16 Dec 04

Status: Amber



Taguba-023

OPR: Army
Presented: 16 Dec 04
Status: Green
Closed



*Issue Title (Leadership Failure):
T-024 TAGUBA REPORT Part 3, Item 2 pg 45*

(U) RECOMMENDATION / OBSERVATION:

That COL Pappas be given a General Officer Memorandum of Reprimand and Investigated UP Procedure 15, AR 381-10, US Army Intelligence Activities for the acts identified on p. 45 of the Taguba report.

~~(S)~~ FIX / ACTION / CHANGE:

Fix:

Action:

Change:

~~(S)~~ CURRENT ASSESSMENT:

- Request official relief. Army lead.

OPR: CENTCOM

OCR:



Issue Title (Leadership Failure):
T-025 TAGUBA REPORT Part 3, Item 3 pg 45

(U) RECOMMENDATION / OBSERVATION:

That LTC Phillabaum be relieved from command, be removed from the O-6 promotion list, and that he be given General Officer Memorandum of Reprimand for the acts identified on p. 45 of the Taguba Report.

~~(S)~~ CURRENT ASSESSMENT:

- Request official relief. Army lead.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate.

Action: Administrative Action taken.

Change: LTC Phillabaum received a relief for cause, General Officer Memorandum of Reprimand filed in his Official Military Personnel File and was removed from the Promotion list.

OPR: CENTCOM
OCR:



Issue Title (Leadership Failure):
T-026 TAGUBA REPORT Part 3, Item 4 pg 45

(U) RECOMMENDATION / OBSERVATION:

That LTC Jordan, be relieved from duty and given General Officer Memorandum of Reprimand for the acts identified on p. 45 of the Taguba Report.

~~(S)~~ FIX / ACTION / CHANGE:

Fix:

Action:

Change:

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM

OCR:



*Issue Title (Leadership Failure):
T-027 TAGUBA REPORT Part 3, Item 5 pg 46*

(U) RECOMMENDATION / OBSERVATION:

MAJ DiNella, Sr., S-3, 320th MP Battalion, be relieved from his position as the Battalion S-3 and be given a General Officer Reprimand for acts reported on p. 46 of the Taguba Report.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate

Action: Administrative Action

Change: MAJ DiNenna received a General Officer Memorandum of Reprimand filed in his Official Military Personnel File

~~(8)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM

OCR:



*Issue Title (Leadership Failure):
T-028 TAGUBA REPORT Part 3, Item 6 pg 46*

(U) RECOMMENDATION / OBSERVATION:

That CAPT Reese be relieved from command and given General Officer Memorandum of Reprimand for the acts identified on p. 46 of the Taguba Report.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate

Action: Administrative Action

Change: Temporarily suspended; CPT Reese received an General Officer Memorandum of Reprimand filed in his Official Military Personnel File; returned to Command

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM
OCR:



Issue Title (Leadership Failure):
T-029 TAGUBA REPORT Part 3, Item 7 pg 46

(U) RECOMMENDATION / OBSERVATION:

That 1LT Raeder be relieved from command and given General Officer Memorandum of Reprimand for the acts identified on p. 46-47 of the Taguba Report.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate

Action: Administrative Action

Change: 1LT Raeder received a Letter of Admonishment

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM

OCR:



Issue Title (Leadership Failure):
T-030 TAGUBA REPORT Part 3, Item 8 pg 47

(U) RECOMMENDATION / OBSERVATION:

That SGM Emerson, be relieved from duty and given General Officer Memorandum of Reprimand for the acts identified on p. 47 of the Taguba Report.

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate

Action: Administrative Action

Change: SGM Emerson received a General Officer Memorandum of Reprimand filed in his Official Military Personnel File

OPR: CENTCOM
OCR:



Issue Title (Leadership Failure):
T-031 TAGUBA REPORT Part 3, Item 9 pg 47

(U) RECOMMENDATION / OBSERVATION:

That 1SG Lipinski, be relieved from duty and given General Officer Memorandum of Reprimand for the acts identified on p. 47 of the Taguba Report.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate

Action: Administrative Action

Change: 1SG Lipinski received a General Officer Memorandum of Reprimand filed in his Official Military Personnel File

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM

OCR:

Issue Title (Leadership Failure):
T-032 TAGUBA REPORT Part 3, Item 10 pg 47

(U) RECOMMENDATION / OBSERVATION:

That SFC Snider, be relieved from duty and given General Officer Memorandum of Reprimand and receive action under the Uniformed Code of Military Justice for the acts identified on p. 47 of the Taguba Report.

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

(U) FIX / ACTION / CHANGE:

Fix: Take disciplinary action as appropriate

Action: Administrative Action

Change: SFC Snider received a General Officer Memorandum of Reprimand filed in his Official Military Personnel File

OPR: CENTCOM

OCR:

Issue Title (Inappropriate Conduct):
T-033 TAGUBA REPORT Part 3, Items 11 and 12

(U) RECOMMENDATION / OBSERVATION:

That Mr. Stephanowicz be given an Official Reprimand to be placed in his employee file, termination of employment, and generation of a derogatory report to revoke his security clearance for the acts identified on p. 48 of the Taguba Report.

~~(S)~~ CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM
OCR:

~~(S)~~ FIX / ACTION / CHANGE:

Fix:

Action:

Change:

Issue Title (Inappropriate Conduct):
T-034 TAGUBA REPORT Part 3, Item 12 pg 48

(U) RECOMMENDATION / OBSERVATION:

That Mr. Israel be given an official reprimand for his employee file and that his clearance be reviewed for the acts identified on p. 48 of the Taguba Report.

~~(S)~~ FIX / ACTION / CHANGE:

Fix:

Action:

Change:

(U) CURRENT ASSESSMENT:

Request official relief. Army lead.

OPR: CENTCOM
OCR:

Issue Title (Leadership):
T-035 TAGUBA REPORT Part 3, Item 13 pg 48

(U) RECOMMENDATION / OBSERVATION:

I find that there is sufficient credible information to warrant an Inquiry UP Procedure 15, AR 381-10, US Army Intelligence Activities, be conducted to determine the extent of culpability of MI personnel, assigned to the 205th MI Brigade and the Joint Interrogation and Debriefing Center (JDIC) at Abu Ghraib (BCCF). Specifically, I suspect that COL Thomas M. Pappas, LTC Steve L. Jordan, Mr. Steven Stephanowicz, and Mr. John Israel were either directly or indirectly responsible for the abuses at Abu Ghraib (BCCF) and strongly recommend immediate disciplinary actions as described in the preceding paragraphs as well as the initiation of a Procedure 15 Inquiry to determine the full extent of their culpability. (ANNEX 36)

(U) CURRENT ASSESSMENT:

Request official relief. Recommend Army lead. Linked to Taguba #8.

OPR: CENTCOM
 OCR:

~~(8)~~ FIX / ACTION / CHANGE:

Fix:

Action:

Change:



DAIG Report 52 Findings